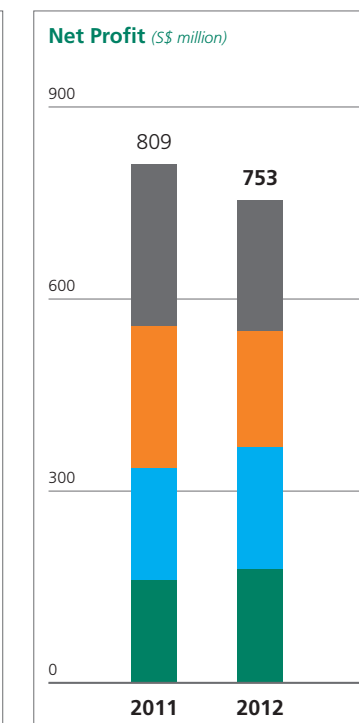
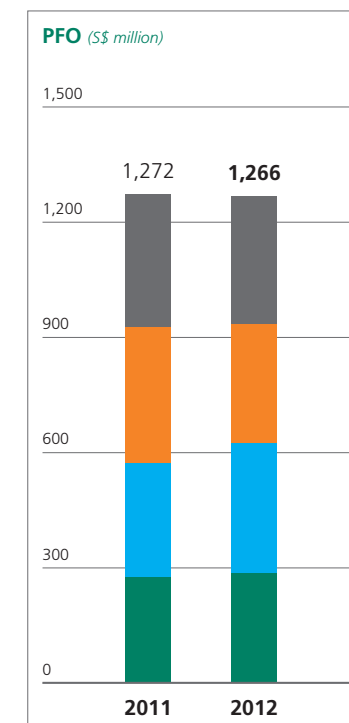
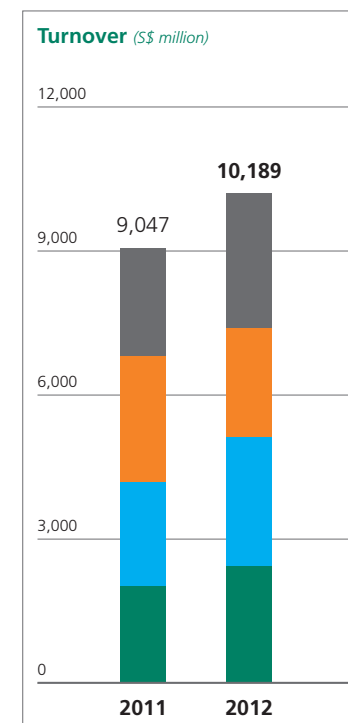


	2012	2011	Change (%)
<b>For The Year</b> (\$ million)			
Turnover	<b>10,189</b>	9,047	13
Earnings before interest, tax, depreciation and amortisation	<b>1,385</b>	1,336	4
Profit from operations	<b>1,266</b>	1,272	-
- Earnings before interest and tax	<b>1,103</b>	1,101	-
- Share of results: Associates & JVs, net of tax	<b>163</b>	171	(4)
Profit before tax	<b>1,155</b>	1,271	(9)
Net profit	<b>753</b>	809	(7)
Capital expenditure and equity investment	<b>1,519</b>	1,290	18
<b>At Year End</b> (\$ million)			
Owners' funds	<b>4,503</b>	4,115	9
Total assets	<b>12,885</b>	11,753	10
Net debt / (cash)	<b>388</b>	(811)	NM
Operating cash flow	<b>620</b>	913	(32)
Free cash flow	<b>689</b>	866	(20)
<b>Per Share</b>			
Earnings (cents)	<b>42.17</b>	45.32	(7)
Net assets (\$)	<b>2.52</b>	2.31	9
Net ordinary dividends (including bonus dividends) (cents)	<b>15.00</b>	17.00	(12)
<b>Financial Ratios</b>			
Return on equity (%)	<b>17.5</b>	20.4	(14)
Return on total assets (%)	<b>9.5</b>	10.7	(11)
Interest cover (times)	<b>9.9</b>	20.3	(51)
Net gearing (times)	<b>0.07</b>	Net cash	NM
Economic value added (\$ million)	<b>621</b>	728	(15)

## Group Quarterly Performance (\$ million)

	1Q	2Q	2012		Total	2011		3Q	4Q	Total
Turnover	<b>2,432</b>	<b>2,668</b>	<b>2,274</b>	<b>2,815</b>	<b>10,189</b>	2,003	2,166	2,632	2,246	9,047
Earnings before interest, tax, depreciation and amortisation	<b>311</b>	<b>365</b>	<b>337</b>	<b>372</b>	<b>1,385</b>	297	309	362	368	1,336
Profit from operations	<b>286</b>	<b>336</b>	<b>310</b>	<b>334</b>	<b>1,266</b>	275	296	355	346	1,272
- Earnings before interest and tax	<b>248</b>	<b>298</b>	<b>265</b>	<b>292</b>	<b>1,103</b>	240	253	304	304	1,101
- Share of results: Associates & JVs, net of tax	<b>38</b>	<b>38</b>	<b>45</b>	<b>42</b>	<b>163</b>	35	43	51	42	171
Profit before tax	<b>276</b>	<b>318</b>	<b>273</b>	<b>288</b>	<b>1,155</b>	262	283	384	342	1,271
Net profit	<b>177</b>	<b>191</b>	<b>181</b>	<b>204</b>	<b>753</b>	160	175	222	252	809
Earnings per share (cents)	<b>9.90</b>	<b>10.67</b>	<b>10.14</b>	<b>11.46</b>	<b>42.17</b>	8.95	9.80	12.45	14.12	45.32



■ First Quarter ■ Second Quarter ■ Third Quarter ■ Fourth Quarter